



Risk Code: ST05	Failure to supply sufficient housing for Torbay's needs	Accountable Officer : Alan Denby
Unmitigated Score: High (20)	Description: Insufficient housing development to meet Torbay's need for suitable housing to meet local needs and anticipated population growth (including economic growth and affordable housing). The absence of a housing supply may also increase the risk of the Council having to accept development in areas that are less desirable.	Risk Completion Officer : Liam Montgomery
Optimal Risk Position: 12		
Tolerable Risk Position: 12-16		Last Review Date : 04/12/2025
Mitigated Current Score: High (20)		Identification Date: 30/04/2023
Current Direction of Travel: 		
Previous Direction of Travel:		Previous Date of Change:
Mitigation status:	Mitigation:	
Action ongoing	Brief members to increase political support & raise awareness of wider consequences of low growth	
Action ongoing	Brownfield regeneration	
Action ongoing	Delivery of appropriate regeneration sites particularly those linked to Town Deal and Future High St	
Action ongoing	Ensure appropriate figures for Housing numbers are in the revised Local Plan	
Action ongoing	Ensure Neighbourhood Plans are in place and supported	
Action completed	Evidence base (Housing Need)	
Action completed	Evidence base (Planning)	
Action completed	Housing Strategy	
Action ongoing	Housing strategy Action Plan	
Action ongoing	Land supply	
Action ongoing	Liaise with Government organisations	
Action needed	Partnership working	
Action completed	Planning Service Fit for the Future Project	
Action ongoing	Relationship with landowners and developers	
Action ongoing	Review 106 agreements and implement tighter planning controls	
Action ongoing	Review structure	
Action ongoing	Unlock stalled sites	
Latest Note: Ongoing positive work with local developers on getting other Hotel to Homes schemes going. Good working relationship with Homes England, positive grant coming through for schemes, on site and in the pipeline. Additional sites coming forward for Hotels to Homes project and for development of affordable housing. Crossways re-development planning application at planning committee on 8th December. The Local plan brownfield and greenfield sites work is completed identifying potential sites to meet housing need numbers. The Local Plan Regulation 18 Consultation out for comments until 26th January. Two new staff members started and third post now been through JE and will be filled in the new year, further enhancing capacity to support delivery of housing across the Bay. The Housing Team has now moved into the Regeneration Directorate, but hope close working with the planning teams continues.		

Risk Code: ST09	Failure to adapt to a changing climate	Accountable Officer : Alan Denby
Unmitigated Score: High (16)	Description: Our climate is changing. We need to prepare for this. We need to understand where Torbay is currently vulnerable to weather events, and where we may be at risk in the future. Failure to review and plan for this will result in a range of negative economic, social and environmental impacts for the Council and wider Torbay area.	Risk Completion Officer : Liam Montgomery
Optimal Risk Position: 12		
Tolerable Risk Position: 12-16		Last Review Date : 04/12/2025
Mitigated Current Score: High (16)		Identification Date: 22/01/2024
Current Direction of Travel: 		
Previous Direction of Travel:		Previous Date of Change:
Mitigation status:	Mitigation:	
Action ongoing	Flood defences	
Action completed	Local Plan Policies	
Action completed	Review the Devon, Cornwall and Isles of Scilly Consultation Draft Adaptation Strategy	
Latest Note: Actions contained within the Council Climate Action Plan continue to be addressed. Consultant report received for Council estate for PV and other energy efficiency measures. Outline Business Case for pipeline of works in three tranches agreed by Capital and Growth Board on 3rd December. Third EV vehicle now in place. The revised climate policies in the local plan are out to Regulation 18 consultation until 26th January 2026. The Preston & Paignton sea defence works have started on site and all pre-commencement planning conditions were successfully discharged.		

Report Key

Risk Code – the unique number assigned to every risk

Title – summarises the risk

Accountable Risk Officer – has overall responsibility for the risk

Risk Completion Officer – is responsible for updating the risk

Last Review Date – the date the risk was last reviewed (updated) on SPAR.net

Identification Date – the date the risk was approved by DOM and set up on SPAR.net

Previous Date of Change – the date the risk score changed from a previous score

Unmitigated Score – is the risk score before any controls are applied

Optimal Risk Position – the level of risk the organisation aims to achieve and operate within

Tolerable Risk Position – the level of risk the organisation is willing to operate within given current constraints

Mitigated Current Score – is the current risk score with controls applied

Current Direction of Travel – indicates the current score movement against the last review score.

Increased in score from the previous review



Decreased in score from the previous review



Score stayed the same



Previous Direction of Travel – indicates the direction of travel when the risk score last changed

Increased from a lower score



Decreased from a higher score



Mitigation – the controls in place being used to manage or respond to the risk

Mitigation Status – states if the controls are working

Latest Note – details the current position of the risk mitigations, progress and any challenges being faced